Institutional Effectiveness Report

Name of the Program/Department: BS in Computer Science
Year: 2018/2019
Name of the Preparer: M. Padmaja Rao

Mission
The Computer Science Department aims to instill in our students a sound knowledge of all key domains of the computing sciences while encouraging critical thinking, teamwork, innovation, and a lifelong love for learning. We have a vision of graduating engineers, who are ethical, creative in problem solving, effective communicators, respectful of their peers, and have a desire to serve their community. Our internship program and placement efforts actively assist students in finding computing jobs.

Program Learning Outcomes

1. Computer Science students at FMU will DEVELOP AND DEMONSTRATE critical thinking skills along with creativity to ANALYZE and solve software engineering and computational problems.
2. Computer Science students at FMU will DEVELOP AND DEMONSTRATE the ability to effectively communicate technical knowledge through presentations and writings.
3. Computer Science students at FMU will DEMONSTRATE an understanding of ethical challenges that may arise in the field of software engineering and be guided by high ethical standards.
4. Computer Science students at FMU will DEMONSTRATE that they know the core concepts within each computer science discipline: programming, computer architecture, software engineering, algorithms, operating systems, compiler theory, theory of computation, and database management.

Executive Summary

During the 2018-2019 academic year, the Computer Science program assessed five Student Learning Outcomes (SLOs). The SLOs covered areas such as ethics, written and oral communication skills, critical thinking ability, and creative problem solving. The CS program employed department-developed rubrics and holistic evaluations in assessing the five SLOs. We measured two of the five SLOs by presenting eleven juniors in CS 340, Software Design and Development, with an ethics module that consisted of a series of readings, case studies, and discussion questions that engaged the student in ethical reflection. All the
eleven students were evaluated by three faculty members using ethics and written communication rubrics. The other three SLOs were measured in CS 480 (Capstone I)/CS 482 (Capstone II) through the capstone projects of graduating seniors who presented their projects at the annual Computer Science Symposium. All seven graduating seniors were evaluated by three faculty members using critical thinking, creative problem solving, and oral communication rubrics. We aimed to have 80% of student meet or exceed expectations for each SLO; therefore, we achieved our target for each of the five SLOs as 91%-100% of students met or exceeded expectations in their demonstration of ethical reasoning, written and oral communication, critical thinking ability, and creative problem-solving skills.

Based on these findings, the Computer Science program will continue to implement some strategies to increase student involvement and interdisciplinary thinking and anticipate seeing improved markers in the Class of 2020.

Student Learning Outcomes

SLO 1.0 – ETHICS: Eighty percent (80%) of students in CS 340 (2015-2016 baseline:100%) will meet or exceed the expectations when identifying elements and dilemma, relationships among direct and indirect stakeholders, positive and negative issue consequences and DEMONSTRATE the ability to recommend a response that balances the positive and negative consequences for the stakeholders in ethics case study modules.

SLO 2.0 – WRITTEN COMMUNICATION: Eighty percent (80%) of students in CS 340 (2015-2016 baseline = 93.75%) will meet or exceed the expectations when DEMONSTRATING the proper use of vocabulary, organized presentation of information, thoughtful presentation of well-reasoned arguments, and written reports which are free of grammatical and spelling errors in their response to ethics case study modules.

SLO 3.0 – ORAL COMMUNICATION: Eighty percent (80%) of students in CS 480/CS 482 (2015-2016 baseline: 100%) will meet or exceed the expectations when demonstrating the proper use of vocabulary, organized presentation of information, appropriate amount of eye contact with audience, effective use of body language, minimal use of written notes, and understandable projection of voice in their presentation of their final capstone project.

SLO 4.0 – CRITICAL THINKING: Eighty percent (80%) of students in CS 480/CS 482 (2015-2016 baseline: 100%) will meet or exceed expectations when identifying and understanding the information systems problem at their heart of their project, gathering and managing functional and non-functional requirements, implementing risk management, implementing project timeline and team management, and implementing a viable solution that meets functional and non-functional requirements for their self-assigned projects.

SLO 5.0 – CREATIVITY: Eighty percent (80%) of students in CS 480/CS 482 (2015-2016 baseline: 100%) will meet or exceed expectations in their approach to solving business problems by demonstrating creative ability, elaborate on the problem in ways to show insights beyond the stated situation, identifying components of the situation that are beyond the given information, identifying unanswered questions that are of consequence to the solution, and developing a
solution that transforms the assumptions of the situation and can be feasibly implemented in the context of their self-assigned projects.

**Assessment Methods**

SLO 1.0 - ETHICS Eighty percent (80%) of students in CS 340 (2015-2016 baseline:100%) will meet or exceed the expectations when identifying elements and dilemma, relationships among direct and indirect stakeholders, positive and negative issue consequences and DEMONSTRATE the ability to recommend a response that balances the positive and negative consequences for the stakeholders in ethics case study modules. This will be evaluated by three faculty members using a departmentally-developed rubric assessing student responses to a standardized ethics module. Below is the rubric used by the CS faculty for assessment.

**Ethics Rubric**

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Does Not Meet Expectations Score: 1</th>
<th>Meets Expectations Score: 3</th>
<th>Exceeds Expectations Score: 5</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Identification of the situation</strong></td>
<td>Does not correctly identify the dilemma</td>
<td>Identifies and explains the main dilemma</td>
<td>Identifies multiple elements of the issue(s) and specifically identifies the dilemma of the decision maker</td>
</tr>
<tr>
<td><strong>Identification of stakeholders</strong></td>
<td>Identifies few of the critical stakeholders</td>
<td>Identifies most of the critical stakeholders</td>
<td>Identifies and explains the relationship among direct and indirect stakeholders</td>
</tr>
<tr>
<td><strong>Identification of implications</strong></td>
<td>Identifies few of the positive and negative consequences of the situation</td>
<td>Identifies the positive and negative consequences of the issue for all direct stakeholders</td>
<td>Identifies the positive and negative consequences of the issue by explaining the implications for all direct and indirect stakeholders</td>
</tr>
<tr>
<td><strong>Recommended response</strong></td>
<td>Does not articulate a reasonably good response to the situation</td>
<td>Indicates a good response to the situation that demonstrates a consideration of positive and negative implications for the direct stakeholders</td>
<td>Recommended response clearly indicates the desire to balance the positive and negative consequences of the situation for all direct and indirect stakeholders</td>
</tr>
</tbody>
</table>
Range: 4 – 20

Evaluation of score:
1. Below expectations: 10 or less
2. Meets expectations: 11 to 14
3. Exceeds expectations: 15 or higher

SLO 2.0 – WRITTEN COMMUNICATION: Eighty percent (80%) of students in CS 340 (2015-2016 baseline = 93.75%) will meet or exceed the expectations when demonstrating the proper use of vocabulary, organized presentation of information, thoughtful presentation of well-reasoned arguments, and written reports which are free of grammatical and spelling errors in their response to ethics case study modules. This will be evaluated by three faculty members using a departmentally-developed rubric assessing student responses to a standardized ethics module. Below is the rubric used by the CS faculty for assessment.

**Written Communication Rubric**

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Does not meet expectations Score: 1</th>
<th>Meets Expectations Score: 3</th>
<th>Exceeds Expectations Score: 5</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Use of vocabulary</strong></td>
<td>Uses slang or inappropriate vocabulary</td>
<td>Uses vocabulary relevant to the subject and information is readily understood by the reader</td>
<td>Vocabulary indicates understanding of the managerial issue</td>
</tr>
<tr>
<td><strong>Organization</strong></td>
<td>Writing lacks logical sequence, lack of linkages between concepts which causes the reader to become confused</td>
<td>Presents information in a logical sequence which reader can understand and easily follow</td>
<td>Definite flow of information with focus and linkage of sections/information</td>
</tr>
<tr>
<td><strong>Writing Mechanics</strong></td>
<td>Frequent grammar errors and/or misspellings</td>
<td>Less than 2 grammar error and/or misspellings</td>
<td>Free of grammatical errors and misspellings</td>
</tr>
<tr>
<td><strong>Depth of Discussion</strong></td>
<td>Few of the issues, recommendations and/or explanations are supported</td>
<td>Most of the issues, recommendations and/or explanations are relevant and supported</td>
<td>All issues, recommendations and/or explanations are well integrated,</td>
</tr>
</tbody>
</table>
Score Range: 4 - 20

Evaluation of score:
1. Below expectations: 10 or less
2. Meets expectations: 11 to 14
3. Exceeds expectations: 15 or higher

SLO 3.0 – ORAL COMMUNICATION: Eighty percent (80%) of students in CS 480/CS 482 (2015-2016 baseline: 100%) will meet or exceed the expectations when demonstrating the proper use of vocabulary, organized presentation of information, appropriate amount of eye contact with audience, effective use of body language, minimal use of written notes, and understandable projection of voice in their presentation of their capstone project. This will be evaluated by three faculty members using a departmentally-developed rubric during the students’ final capstone presentation at the annual symposium. Below is the rubric used by the CS faculty for assessment.

### Oral Communication Rubric

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Does not meet expectations Score: 1</th>
<th>Meets Expectations Score: 3</th>
<th>Exceeds Expectations Score: 5</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Organization</strong></td>
<td>Lacks logical sequence, may jump around and/or lose focus</td>
<td>Presents information in a logical sequence which audience can understand and easily follow</td>
<td>Presents information that indicates understanding of the need to gain attention, keep attention and enhance the audience’s understanding. Focus and linking of sections/information is easily followed by the audience</td>
</tr>
<tr>
<td><strong>Use of vocabulary</strong></td>
<td>Uses slang or inappropriate words</td>
<td>Uses appropriate vocabulary /grammar</td>
<td>Vocabulary indicates knowledge and understanding of the business issues</td>
</tr>
<tr>
<td><strong>Eye contact</strong></td>
<td>Has minimum/excessive/ no eye contact with the audience</td>
<td>Maintains and manages eye contact with audience the majority of the time</td>
<td>Maintains and manages eye contact with total audience</td>
</tr>
<tr>
<td>audience to the point that the audience is distracted</td>
<td>throughout the presentation</td>
<td></td>
<td></td>
</tr>
<tr>
<td>-----------------------------------------------------</td>
<td>-------------------------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Elocution</strong></td>
<td>Mumbles; frequently uses words or sounds, such as “uhs,” “like”, “you know”; words are mispronounced</td>
<td>Voice is easily understood, delivery is mostly clear and natural without many inappropriate words such as: “uhs,” “like”, “you know”</td>
<td>Voice is understandable to all audience, degree of inflection is appropriate</td>
</tr>
<tr>
<td><strong>Mannerisms</strong></td>
<td>Frequently demonstrates distracting mannerisms, such as bad posture, shifting of feet, jingling of coins etc.</td>
<td>Displays no or minimal distracting mannerisms</td>
<td>Uses body language effectively and naturally to maintain audience’s interest</td>
</tr>
<tr>
<td><strong>Presentation of Information</strong></td>
<td>Reads information or appears to be uncomfortable with the information</td>
<td>Refers to notes or presentation material minimally</td>
<td>Speaks with no referring to notes</td>
</tr>
</tbody>
</table>

**Range:** 6 - 30

**Evaluation of score:**
1. Below expectations: 15 or below
2. Meets expectations: 16 – 21
3. Exceeds expectations: 22 or higher

SLO 4.0 – CRITICAL THINKING: Eighty percent (80%) of students in CS 480/CS 482 (2015-2016 baseline: 100%) will meet or exceed expectations when identifying and understanding the information systems problem at their heart of their project, gathering and managing functional and non-functional requirements, implementing risk management, implementing project timeline and
team management, and implementing a viable solution that meets functional and non-functional requirements for their self-assigned projects. This will be evaluated by three faculty members using a departmentally-developed rubric and holistic evaluations based on regular meetings and written and oral communications assessing the process and product for each student’s capstone projects. Below is the rubric used by the CS faculty for assessment.

**Critical Thinking Rubric**

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Does Not Meet Expectations Score: 1</th>
<th>2</th>
<th>Meets Expectations Score: 3</th>
<th>4</th>
<th>Exceeds Expectation Score: 5</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Problem Quality</strong></td>
<td>Not rigorous</td>
<td></td>
<td>Satisfactory</td>
<td></td>
<td>Rigorous</td>
</tr>
<tr>
<td><strong>Requirements Gathering</strong></td>
<td>Does not identify appropriate requirements or includes irrelevant information</td>
<td></td>
<td>Identifies minimal relevant requirements that are necessary for solving the problem</td>
<td></td>
<td>Identifies all relevant requirements that are necessary for solving the problem</td>
</tr>
<tr>
<td><strong>Requirements Organization</strong></td>
<td>Fails to correctly arrange information to indicate understanding of the problem</td>
<td></td>
<td>Orders information that indicates understanding of information to utilize in decision making</td>
<td></td>
<td>Organizes information that clearly indicates understanding of the information’s priority to the decision making process and clearly shows dependencies between the requirements</td>
</tr>
<tr>
<td><strong>Proper Evaluation</strong></td>
<td>Fails to correctly provide an acceptable software solution to the problem</td>
<td></td>
<td>Provides an acceptable software solution to the problem</td>
<td></td>
<td>The software solution addresses all aspects of the problem</td>
</tr>
</tbody>
</table>

**Range: 4 – 20**

**Evaluation of score:**

1. Below expectations: 10 or less
2. Meets expectations: 11 to 14
3. Exceeds expectations: 15 or higher
LO 5.0 – CREATIVITY: Eighty percent (80%) of students in CS 480/CS 482 (2015-2016 baseline: 100%) will meet or exceed expectations in their approach to solving business problems by demonstrating creative ability, elaborate on the problem in ways to show insights beyond the stated situation, identifying components of the situation that are beyond the given information, identifying unanswered questions that are of consequence to the solution, and developing a solution that transforms the assumptions of the situation and can be feasibly implemented in the context of their self-assigned projects. This will be evaluated by three faculty members using a departmentally-developed rubric and holistic evaluations based on regular meetings and written and oral communications assessing the process and product for each student’s capstone projects. Below is the rubric used by the CS faculty for assessment.

**Creative Problem Solving Rubric**

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Does not meet expectations Score: 1</th>
<th>2</th>
<th>Meets Expectations Score: 3</th>
<th>4</th>
<th>Exceeds Expectations Score: 5</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Understanding of the problem</strong></td>
<td>Fails to provide sufficient information to indicate an understanding of the chosen problem</td>
<td>Provides sufficient information that indicates an understanding of the problem</td>
<td>Identifies multiple elements of the problem and elaborates on the problem in ways that show insights beyond the stated situation</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Analysis of the problem</strong></td>
<td>Does not include all relevant components of the situation and shows little understanding of the complexity of the problem</td>
<td>Identifies all relevant components of the given situation and demonstrates an understanding of the complexity of the problem</td>
<td>Identifies components of the situation that are beyond the given information and identifies unanswered questions that are of consequence to the solution</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Development of solution</strong></td>
<td>Solution to the problem is a minor change to the current situation or not likely to be perceived as being implemented as a solution to the problem</td>
<td>Response has the potential for being implemented as a solution to the problem and reflects a solution that is not currently being used</td>
<td>Response transforms the assumptions of the situation and is successfully implemented as a solution to the problem</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Range: 3 - 15

Evaluation of score:
1. Below expectations: 7 or less
2. Meets expectations: 8 to 10
3. Exceeds expectations: 11 or higher

Assessment Results
SLO 1.0 – ETHICS: Eighty percent (80%) of students in CS 340 (2015-2016 baseline: 100%) will meet or exceed the expectations when identifying elements and dilemma, relationships among direct and indirect stakeholders, positive and negative issue consequences and DEMONSTRATE the ability to recommend a response that balances the positive and negative consequences for the stakeholders in ethics case study modules. This will be evaluated by three faculty members using a departmentally-developed rubric assessing student responses to a standardized ethics module. Since 94% of students for the 2018-19 academic year met or exceeded expectations for this learning outcome, our target of 80% was reached.

SLO 2.0 – WRITTEN COMMUNICATION: Eighty percent (80%) of students in CS 340 (2015-2016 baseline = 93.75%) will meet or exceed the expectations when DEMONSTRATING the proper use of vocabulary, organized presentation of information, thoughtful presentation of well-reasoned arguments, and written reports which are free of grammatical and spelling errors in their response to ethics case study modules. This will be evaluated by three faculty members using a departmentally-developed rubric assessing student responses to a standardized ethics module. Since 91% of students for the 2018-19 academic year met or exceeded expectations for this learning outcome, our target of 80% was reached.

SLO 3.0 – ORAL COMMUNICATION: Eighty percent (80%) of students in CS 480/CS 482 (2015-2016 baseline: 100%) will meet or exceed the expectations when demonstrating the proper use of vocabulary, organized presentation of information, appropriate amount of eye contact with audience, effective use of body language, minimal use of written notes, and understandable projection of voice in their presentation of their final capstone project. This will be evaluated by three faculty members using a departmentally-developed rubric during the students’ final capstone presentation at the annual symposium. Since 100% of students for the 2018-19 academic year met or exceeded expectations for this learning outcome, our target of 80% was reached.

SLO 4.0 – CRITICAL THINKING: Eighty percent (80%) of students in CS 480/CS 482 (2015-2016 baseline: 100%) will meet or exceed expectations when identifying and understanding the information systems problem at their heart of their project, gathering and managing functional and non-functional requirements, implementing risk management, implementing project timeline and team management, and implementing a viable solution that meets functional and non-functional requirements for their self-assigned projects. This will be evaluated by three faculty members using a departmentally-developed rubric and holistic evaluations based on regular meetings and written and oral communications assessing the process and product for each student’s capstone projects. Since 100% of students for the 2018-2019 academic year met or exceeded expectations for this learning outcome, our target of 80% was reached.
SLO 5.0 - CREATIVITY: Eighty percent (80%) of students in CS 480/CS 482 (2015-2016 baseline: 100%) will meet or exceed expectations in their approach to solving business problems by demonstrating creative ability, elaborate on the problem in ways to show insights beyond the stated situation, identifying components of the situation that are beyond the given information, identifying unanswered questions that are of consequence to the solution, and developing a solution that transforms the assumptions of the situation and can be feasibly implemented in the context of their self-assigned projects. This will be evaluated by three faculty members using a departmentally-developed rubric and holistic evaluations based on regular meetings and written and oral communications assessing the process and product for each student’s capstone projects. Since 100% of students for the 2018-19 academic year met or exceeded expectations for this learning outcome, our target of 80% was reached.

The assessment results are from Spring 2019

<table>
<thead>
<tr>
<th></th>
<th>Benchmark</th>
<th>CS 340</th>
<th>CS 480/CS 482</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ethics</td>
<td>80%</td>
<td>94%</td>
<td></td>
</tr>
<tr>
<td>Written Communication</td>
<td>80%</td>
<td>91%</td>
<td></td>
</tr>
<tr>
<td>Oral Communication</td>
<td>80%</td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>Critical Thinking</td>
<td>80%</td>
<td></td>
<td>100%</td>
</tr>
<tr>
<td>Creative Problem Solving</td>
<td>80%</td>
<td></td>
<td>100%</td>
</tr>
</tbody>
</table>

Table 4: Assessment results from Spring 2019

SLO 1.0: Ethical reasoning Computer Science students will be aware of ethical issues that they might encounter in the context of practicing software engineering.

- 94% of juniors in CS 340 met or exceeded expectations in ethics.
- **We conclude that the benchmark has been achieved** since over 80% of the student met or exceeded expectations in the Spring of 2019.

SLO 2.0: Computer Science students will be able to demonstrate superior written communication skills

- Written communication skills have been assessed at the junior level. 91% of the students met or exceeded expectations in the Spring 2019.
- **We conclude that the benchmark has been achieved.** Over 80% of the student met or exceeded expectations in Spring 2019.

SLO 3.0: Computer Science students will be able to demonstrate superior oral communications skills

- Graduating seniors were tested in CS 480/CS 482 for oral communication skills. 100% of the seniors met or exceeded expectations in oral communication in their capstone projects in Spring 2019.
• **We conclude that the benchmark has been achieved.** Over 80% of the student met or exceeded expectations in Spring 2019.

SLO 4.0: Computer Science graduates will analyze information system problems critically and logically.

• 100% of graduating seniors tested met or exceeded expectations using critical thinking in their capstone projects in Spring 2019.
• **We conclude that the benchmark has been achieved.** Over 80% of the student met or exceeded expectations in Spring 2019.

SLO 5.0: Computer Science graduates will demonstrate creativity in their approach to solving information systems problems.

• 100% of the graduating seniors met or exceeded expectations giving creative solutions in their capstone projects in Spring 2019.
• **We conclude that the benchmark has been achieved.** Over 80% of the student met or exceeded expectations in Spring 2019.

**Action Items**

The Computer Science faculty would like to aim to have all our students exceed expectations especially in the areas of oral and written communications and ethics.

1. **Oral Communication**
   In their junior year, Computer Science students do a presentation in CS 340. Although the course instructor (Rao) does review the presentation with the respective student, the CS faculty concluded that students would benefit more from a review of video-taped presentations and have begun implementing this method with the Class of 2018. As we expected this experience and analysis did have a positive impact on their senior capstone presentations at the Computer Science Symposium in Spring 2019. We will continue to implement this action. We implemented the incorporation of an extra practice session with reflection component before the seniors’ presentations at the CS Symposium in Spring 2019. We saw better results; we will continue this action for the 2019-2020 seniors.

2. **Written Communications**
   English 318, Technical Writing, is a requirement for Computer Science majors. The CS faculty would like to continue to work closely with the Technical Writing instructor so that the course includes an emphasis of content organization and depth of discussion. The 2018-2019 juniors were required to have a minimum of one visit to the writing center before submitting their writings. We saw a better results this year because of this requirement and will continue to implement it for the 2019-2020 juniors.

3. **Ethics**
   In their junior year, the CS 340 instructor (Rao) introduced ethics discussions using the ACM/IEEE Software Engineering Code of Ethics. This was followed by giving the students a software engineering module which consists of a series of readings, case studies and discussion questions that engage the student in ethical reflection. Students were given six weeks to complete the assignment. The CS faculty believed that the students should be
given one or more examples on how to approach the discussions in the module before beginning the assignment which might result in broader and deeper discussions. This proved to be true with 2018-2019 juniors. Rao will continue to implement this action with the 2019-2020 junior class.

4. Critical Thinking

We plan on implementing freshman course project in CS 190 in the 2019-2020 freshman class. We can evaluate their projects for the same SLOs as the senior capstone projects. It gives us some baseline values to measure up against.

In their junior year, in CS 313 (Systems Design and Development) and CS 340 (Software Design and Development), the juniors design and implement an information system. The CS faculty would like there to be a greater emphasis in these courses on the requirement document as an evolving document which is to be updated and evaluated all throughout the design and implementation of their systems. The students’ final projects should be even more strictly evaluated for adhering to this document or meeting requirements. Rao will continue to implement this action with the 2019-2020 junior class. This process will continue to be implemented in CS 480/CS 482, with the capstone projects. We believe this will result in the improvement of the students conceptual and analytical skills.