

*Curriculum Vitae*  
**Luther Frederick Carter**

**Education**

Bachelor of Arts in Political Science, University of Central Florida, 1972  
Master of Public Administration, University of South Carolina, 1976  
Doctor of Philosophy (Political Science), University of South Carolina, 1979

**Employment**

President, Francis Marion University, 1999-Present. Chief executive officer of the public comprehensive university located in the northeastern region of South Carolina. The University offers curricula in 74 academic disciplines and programs to 3600 undergraduate students and 400 graduate students and employs 265 faculty and 240 staff; Professor of Political Science. (On sabbatical leave during calendar year 2003 to serve as Chief of Staff to South Carolina Governor Mark Sanford).

Chief of Staff to the Governor of South Carolina, 2003. Chief advisor to the Governor of South Carolina, chief operating officer of the Governor's Office and coordinator of the 14 cabinet departments during the inaugural year of Governor Mark Sanford's administration.

Executive Director, South Carolina Budget and Control Board, 1991-1999. Chief executive officer of the central management agency in South Carolina state government; Coordinated the activities of the 1500 employees of the Board in the administration of all state central management functions, to include state budgeting (operating and capital), personnel management, telecommunications/IT, insurance services, general services, financial management, computer operations, research and statistical services, local government, motor vehicle management, the state energy offices, and the state retirement systems.

Senior Executive Assistant to the Governor of South Carolina, 1987-1991. Principal policy advisor to Governor Carroll Campbell on governmental finance and grants, higher education, public safety, and local government; Director of the Office of Executive Programs and Policy; Governor's Liaison to the State Budget and Control Board, the Commission on Higher Education, the Boards of Trustees of all state-supported colleges, universities and technical colleges, the Health and Human Services Finance Commission, the State Law Enforcement Division, the State Emergency Management Division, and the State Adjutant General's Office. (On leave of absence from the College of Charleston with part time teaching responsibilities at the University of South Carolina).

Chairman, Department of Political Science, College of Charleston, 1985-1987. Chairman of Department with 18 faculty and staff supporting 310 undergraduate and 80 graduate majors.

Director, Institute for Public Affairs and Policy Studies; MPA Director; Associate Professor of Political Science, College of Charleston, 1981-1985. Director of social science research center hosting a graduate public administration program and a regional/local government technical assistance program.

Assistant Professor and Director, Master of Public Policy Program; Department of Public Service Administration, University of Central Florida, 1980-81.

Assistant Professor and Internship Director, Department of Government, Western Kentucky University, 1979-80.

County Administrator, Bamberg County, South Carolina, 1977. Chief administrative officer of a rural county with 19,000 residents and an annual budget of 4.5 million dollars.

## **Publications**

### *A. Books and Monographs*

Luther F. Carter, Electoral Preference and Reform Choice (Columbia, S.C.: University of South Carolina, 1980).

Luther F. Carter and David S. Mann, editors, Government in the Palmetto State (Columbia, S.C.: University of South Carolina, 1983).

Jack Rabin, C. E. Teasley, Art Finkle, and Luther F. Carter, Personnel: Managing Human Resources in the Public Sector (San Diego: Harcourt, Brace, and Jovanovich, 1985).

Hardy L. Merritt and Luther F. Carter, editors, Mobilization and the National Defense (Washington: National Defense University Press, 1985).

Luther F. Carter and David S. Mann, editors, Government in the Palmetto State: Toward the Twenty-First Century (Columbia, S.C.: University of South Carolina, 1993).

Luther F. Carter and Richard D. Young, The South Carolina Governor: The Emergence of an Institution (Columbia, S. C.: University of South Carolina, 2003).

### *B. Articles and Chapters*

Luther F. Carter, "CETA as Training: A Call for Recommitment and Revitalization," in Public Personnel Management: Problems and Prospects, Steve Hays and Richard Kearny, editors, University of South Carolina, 1980: 156-168.

Steve Hays and Luther F. Carter, "The Hatch Act Myth," Southern Review of Public Administration, Vol. 4, No. 3 (December, 1980): 340-355.

Luther F. Carter and Buford L. Brinlee, "Herbert Simon: Contributions and Controversies" in Public Administration: History and Theory in Contemporary Perspective, Joseph Uveges, editor, Marcel Dekker, 1982: 115-121.

Clyde E. Teasley, III and Luther F. Carter, "Voter Preference for Governmental Form and Reform," State and Local Government Review, Vol. 14, No. 2 (May, 1982): 86-90.

David S. Mann and Luther F. Carter, "Exploring South Carolina Government" in Government in the Palmetto State, Luther F. Carter and David S. Mann, editors, University of South Carolina, 1983: 1-3.

Joseph Uveges and Luther F. Carter, "The University as a Bureau: Public Administration and Higher Education," Public Administration Quarterly, Vol. 7, No. 1 (Spring 1983): 102-114.

Luther F. Carter and Hardy L. Merritt, "NAMMOS Is Not Enough," Proceedings of the U.S. Naval Institute, Vol. 110, No. 10 (1984): 150-151.

Luther F. Carter and Hardy L. Merritt, "Mobilization: The Parameters of Theory and Practice" in Mobilization and the National Defense, Hardy L. Merritt and Luther F. Carter, eds., National Defense University Press, 1985: 1-6.

Luther F. Carter and Jefferson S. Duffey, "Whatever Happened to the New Public Administration?" International Journal of Public Administration, Vol. 6, No. 4 (1984): 415-430.

Luther F. Carter and Hardy L. Merritt, "Naval Personnel Planning: Perception and Reality" in Louis Zurcher, editor, Citizen-Sailors in a Changing Society, Greenwood Press, 1986: 83-92.

Luther F. Carter, "The Institutional and Individual Obligation to Dissent," The Marine Corps Gazette, Vol. 71, No. 6 (June, 1987): 42-46.

Luther F. Carter, "Five Great Issues in Public Personnel Administration and Labor Relations," in Gerald Miller, Barth Hildreth and Jack Rabin, editors, Handbook of Public Administration, Marcel Dekker, 1989: 303-323.

Luther F. Carter and Philip Grose, "The South Carolina Governor," Government in the Palmetto State: Toward the Twenty-First Century, Luther F. Carter and David S. Mann, editors, University of South Carolina, 1993: 88-101.

Luther F. Carter, "The Transformation of Gubernatorial Power and Privilege in South Carolina," Journal of Political Science, Vol. XXIV (Summer 1996): 183-202.

Luther F. Carter, "Public Personnel Administration in the Twentieth Century," in Gerald Miller, Barth Hildreth and Jack Rabin, editors, Handbook of Public Administration, 2d Ed., Marcel Dekker, 1998: 357-379.

Luther F. Carter and Richard Young, "The Governor in South Carolina," in Charlie B. Tyer, editor, South Carolina Government: An Introduction, University of South Carolina, 2002: 223- 244.

Brian R. Fry and Luther F. Carter, "Executive Education for State and Local Government: A Survey" International Journal of Public Administration, Vol. 25, No. 8 (2002): 953-973.

Luther F. Carter and Kenneth D. Kitts, "Managing Public Personnel: A Turn of the Century Perspective," in Jack Rabin, Barth Hildreth and Gerald Miller, editors, Handbook of Public Administration, 3<sup>rd</sup> Ed., Taylor and Francis, 2007: pp. 381-404).

### C. Book Reviews

Review of Samuel Krislov and David S. Rosenbloom's Representative Bureaucracy and the American Political System in the American Political Science Review, Vol. 76, No. 3 (September, 1982): 661-662.

Review of David Dery's Computers in Welfare: The MIS-Match in Journal of Politics, Vol. 44, No. 4 (November, 1982):1184.

Review of Bette Woody's Managing Crisis Cities: The New Black Leadership and the Politics of Resource Allocation, in the American Political Science Review, Vol. 78, No. 3 (March, 1984):243.

Review of Michael Preston's Politics of Bureaucratic Reform in the American Political Science Review Vol. 79, No. 3 (September, 1985): 854-855.

Review of Thomas D. Wilson's The Oglethorpe Plan: Enlightenment Design in Savannah and Beyond in New Perspectives on the Eighteenth Century, Vol. 11, No.1 (Spring, 2014): 111-112.

### Awards

Recipient, The Donato Pugliese Award by the Southeast Conference on Public Administration- for enduring contributions "in furthering the art, process and science of administration"(1987)

Recipient, South Carolina Governor's Order of the Palmetto (1991)

Recipient, Doctor of Humane Letters Degree, College of Charleston (1992)

Recipient, Commanders Cross with Star Award, Order of St. Stanislas (1993)

Recipient, S.C. Association of Regional Councils' Public Official of the Year Award (1994)

Recipient, 6th Marine Corps District Reserve Officer of the Year Award (1997)

Recipient, Doctor of Humanities Degree, Lander University (1998)

Recipient, National Governors' Association Distinguished State Executive Award- "for distinguished service as a state government executive resulting in lasting and beneficial change to citizenry" (1999)

Recipient, University of Central Florida's Distinguished Alumnus Award (1999)

Recipient, Doctor of Humane Letters Degree, The Citadel (2000)

Recipient, American Association of University Professors' Ralph S. Brown Award- "for substantial and sustained contributions to the principles of shared governance in American higher education" (2002)

Recipient, South Carolina State Chamber of Commerce's Public Servant of the Year Award (2003)

Recipient, Federation of German-American Clubs' General Lucius Clay Medal (2004)

Recipient, South Carolina Humanities Council's Governor's Award in the Humanities (2004)

Recipient, Annual Champion of Youth Award, Pee Dee Boys and Girls Clubs (2005)

Recipient, University of South Carolina, College of Arts and Sciences' Distinguished Graduate Alumnus Award (2006)

Recipient, South Carolina Research Authority's Knowledge Economist Award (2010)

Recipient, University of South Carolina Medical College's 'Friend of the Medical School' Award (2018)

Recipient, Horry-Georgetown Technical College's Grand Patron Award (2021)

Recipient, South Carolina Conference of the American Association of University Professors' Life Achievement Award in Shared Governance (2022)

### **Professional Affiliations**

American Political Science Association  
Southern Political Science Association  
Academy of Political Science  
American Society for Public Administration  
Phi Kappa Phi/Pi Sigma Alpha/Pi Alpha Alpha/Beta Gamma Sigma/Omicron Delta Kappa honorary societies

### **Appointments**

Research Fellow, Mobilization Concepts Development Center, Industrial College of the Armed Forces (1983-84)

Fellow, NASPAA-FEMA Emergency Management Program (1984)

Member, Joint Legislative Study Committee on Education Formula Funding, S.C. General Assembly (1987-91)

Member, Joint Legislative Study Committee on Revenue Estimation, S.C. General Assembly (1987-88)

Member, South Carolina Advisory Commission on Intergovernmental Relations (1987-1991)

Member, Governor's School for Science and Mathematics Board of Trustees (1987-1989)

Member, South Carolina Humanities Council (1988-1994)

Member, Winthrop College Board of Trustees (1988-1993)

Member, Joint Legislative Study Committee on State Employee Merit Pay, S.C. General Assembly (1988-1989)

Director, State of South Carolina Hurricane Hugo Relief Fund (1989-1990)

Secretary, S.C. Economic Recovery Commission (1989-1990)

Chairman, S.C. Emergency Management Advisory Council (1990-1991)

Member, Editorial Board, Public Forum Journal (1991- 1999)

Member, Governor's School for the Arts and Humanities Steering Committee (1993)

Member, S.C. Department of Commerce Advisory Board (1993-1994)

Member, Legislative Task Force on S.C. Infrastructure Needs (1995-1996)

Chairman, South Carolina-Brandenburg, Germany Sister State Coordinating Committee (1993-1999)

Co-Leader, Atlantic Council Delegation to Rheinland-Pfalz, Germany (1994-1999)

Co-Leader, Atlantic Council Delegation to Thüringen, Germany (1994-1996)

Member, S.C. Performance Review Audit Committee (1996-1999)

Member, Board of Directors, S.C. Export Consortium (1999-2000)

Member, South Carolina Research Authority Board of Directors (1999-Present; Executive Committee 2017-Present)

Member, Board of Trustees, South Carolina Educational Television Endowment (2000-2004)

Member, SCANA Advisory Board (2000-2012)

Member, BB&T Regional Bank Board, (2001-Present)

Member, S.C. Bar Association's Commission for an Independent Judiciary (2001-Present)

Presidential Appointee, Commission on White House Fellowships (2001-2004)

Member, Board of Trustees, EdVenture State Children's Museum (2002-2004)

Member, Executive Committee, Northeastern Strategic Alliance (2002-Present)

Member, Board of Trustees, Carolinas Hospital Systems (2003-2019)

Chairman, South Carolina Commission for International Cooperation and Agreements (2004-Present)

Member, Board of Trustees, South Carolina Higher Education Foundation (2004- 2015)

Chairman, Greater Florence Chamber of Commerce (2011-12; 2016-17)

Chairman, Board of Directors, Peach Belt Athletic Conference (2012-14)

Chairman, Board of Directors, South Carolina Institute of Medicine and Public Health (2012-2016)

Member, South Carolina Chamber of Commerce (2011-2012)

Chairman, South Carolina Graduate Medical Education Advisory Committee (2013-2014)

Member, Legislative Study Committee on Higher Education Efficiency and Effectiveness- University Presidents' Representative (2014-2015)

Chairman, Governor's Medical Graduate Education Council (2015-Present)

Member, Board of Directors, Medical University of South Carolina – Florence Medical Center (2019-Present)

Member, U.S. Census Bureau Scientific Advisory Committee (2019-2020)

Member, South Carolina Governor's Accelerate SC Committee (2020-2021)

Member, South Carolina Duke Energy Advisory Board (2020-Present)

American Association of State Colleges and Universities, Council of State Representatives (2022-Present)

Member, South Carolina Behavioral Health Master Plan Committee (2022-Present)

**Military Service**

USMC Infantry Officer (1972-75)  
USMCR (1975-2001)- Retired at Rank of Colonel.

**Personal**

Address: 4822 East Palmetto St. Florence, South Carolina 29506  
Phone: (Office) (843) 661-1210/ (Home) (843) 661-1210  
E-Mail: [lcarter@fmarion.edu](mailto:lcarter@fmarion.edu)

A listing of professional presentations and speeches is available upon request.